

Complexity in Engineering R&D projects

Questionnaire

This questionnaire will help to make research work for NTNU students. As the result they will provide the paper document about complexity in engineering R&D projects.

1	Could you give a brief introduction about your company and what sort of projects does it do?
2	What do you think is unique in R&D projects?
3	Success factors: -What kind of organizational structure do you use in your company? (matrix, departments) -Interaction with other departments during the project life cycle -What kind of competences (skills, knowledge and attitude) project manager have to have to finish project successfully? -Do you transfer knowledge from one project to another? How?
4	Think about one particular project which was complex for you. (why it was complex) When did you understand that it is complicated?
5	What was the impact of the complexity? (project life cycle) What measures did you used to reduce the impact?
6	What was the most important goal of this project? (time, money, quality)
7	<i>How flexibility is performed?</i>
8	<i>Approach to risk, risk analysis or risk management</i>
9	<i>What leadership style do you use in projects? The same one in all projects or different?</i>
10	Recommendations for other project Managers who are dealing with project complexity.

Thanks for your answers

NTNU PROMAN student: Pedro Pablo Silva and Giedre Pigagaite